



2022 Annual Report

POWERING

OUR GLOBAL MOVEMENT

PAI

Youth celebrate at the launch of the JASIRI Youth Champion Initiative — created by Kenya's Pathways Policy Institute (PPI) with PAI's support — so that 18- to 24-year-olds can effectively advocate for their sexual and reproductive health and rights. (Photo by Niki Robert for PPI)



Dear Friends,

We are delighted to present PAI's 2022 annual report, which showcases the power of our community's collective efforts to mitigate threats, drive progress and advance the cause of sexual and reproductive health and rights for all.

At PAI, we understand that there's a multiplier effect with every civil society organization and advocacy coalition we invest in. When we support one organization, we invest in the collective strength of their networks, their partners and the communities they serve.

Beyond directly supporting 77 partners in 31 countries with funding, catalytic technical assistance and advocacy support, in 2022 we also helped power a broader ecosystem of more than 1,800 organizations in more than 60 countries. It is through these investments that we amplify our impact and power a movement that is greater than the sum of its parts. Through shared knowledge, resources and collaboration, we are leveraging the expertise of each partner to drive systemic change.

Given the outsized impact of U.S. policies and funding, our movement is also still grappling with the chilling effects of the overturn of Roe v. Wade last year and the loss of federal abortion protections Americans have long cherished. In this challenging context, our collective resilience and determination take on even greater significance.

At PAI, we understand that amplifying evidence, experiences and voices is crucial for shaping policies and actions that do no harm. We remain committed to supporting and collaborating with our partners around the world to speak truth to power, share their expertise with one another and advocate for change at local, national and international levels.

We express our deepest gratitude to our partners, supporters and every individual who has contributed to our movement. Together, we will continue to fuel the multiplier effect and power the transformative change that is so urgently needed.

In solidarity,



NABEEHA KAZI HUTCHINS
President and CEO, PAI



NEERAJA BHAVARAJU
Chair of the Board of Directors

PAI provided each partner with nearly \$65,000 in financial support in 2022 — 50% higher than in 2021.

31
COUNTRIES

45%
WOMEN-LED

93%
INDEPENDENT,
LOCALLY FOUNDED

77
PARTNERS

DIRECTLY SUPPORTED WITH
FLEXIBLE FUNDING, ADVOCACY
TRAINING AND RESOURCES

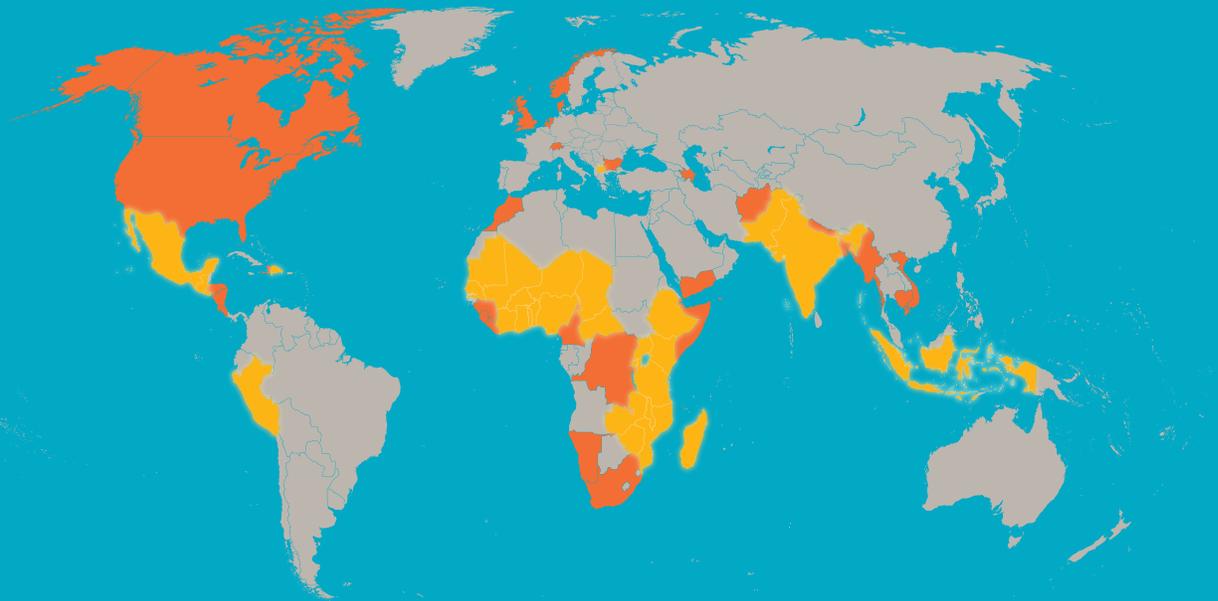
1,800
ORGANIZATIONS

IN **60+**
COUNTRIES

PAI'S EXTENDED
ECOSYSTEM REACH

From our hands-on partnerships with community-based organizations to our work with global coalitions, PAI's reach extends to an ecosystem of 1,800 organizations and individuals across more than 60 countries.

Together, we power a bold, diverse movement that is expanding the right to bodily autonomy and access to essential sexual and reproductive health care for all.



- | | | | |
|---------------------------------|-------------------|------------------------|-----------------|
| Benin | Ghana | Mauritania | Peru |
| Burkina Faso | Guatemala | Mexico | Rwanda |
| Central African Republic | India | Mozambique | Senegal |
| Chad | Indonesia | Niger | Tanzania |
| Côte d'Ivoire | Kenya | Nigeria | Togo |
| Dominican Republic | Madagascar | North Macedonia | Uganda |
| El Salvador | Malawi | Pakistan | Zambia |
| Ethiopia | Mali | | Zimbabwe |

FUNDED PARTNERS

- | | | | | | |
|-------------|------------------------------|----------|-------------|----------------|---------------|
| Afghanistan | Cameroon | Denmark | Morocco | Norway | United States |
| Azerbaijan | Canada | Djibouti | Myanmar | Sierra Leone | Vietnam |
| Bangladesh | Comoros | Guinea | Namibia | Somalia | Yemen |
| Bulgaria | Costa Rica | Haiti | Nepal | South Africa | |
| Burundi | Democratic Republic of Congo | Honduras | Netherlands | Switzerland | |
| Cambodia | | Liberia | Nicaragua | United Kingdom | |

EXTENDED ECOSYSTEM



In November, PAI supported more than 30 of our civil society partners to thoughtfully connect and network with critical funders, government decision-makers and other civil society organizations at the International Conference on Family Planning — the world's largest scientific conference on family planning and sexual and reproductive health and rights — in Pattaya, Thailand.



Throughout the weeklong event, PAI's partners were able to connect, network with the larger family planning ecosystem — including funders and government decision-makers — and share their successes with 3,600 attendees.

(Photos by Idindezine Studio for PAI)

powering activism

When news leaked on May 2, 2022, that *Roe v. Wade* would be overturned through *Dobbs v. Jackson Women's Health Organization*, shockwaves reverberated across the United States and around the world.

PAI responded within hours, joining thousands of protestors on the steps of the U.S. Supreme Court to speak out. We helped contextualize the global impacts of the ruling for the media and the rest of the world, and stood in solidarity with our fellow champions fighting for reproductive rights domestically.

SPEAKING TRUTH TO POWER IN WASHINGTON, D.C.

By the time the *Dobbs* decision became official on June 24, we had already spent weeks refining our strategy and messaging to continue advancing essential sexual and reproductive health and rights in a post-*Roe* political climate.

Our ability to act quickly was facilitated by PAI's long-standing leadership of the **International Family Planning Coalition (IFPC)** — an alliance of more than 70 members representing rights-focused groups and international humanitarian, development and faith-based organizations. Working through collective advocacy with our coalition partners, we saw significant gains on Capitol Hill in 2022.

Together, we secured record support — more than 200 co-sponsors — for the Global Health, Empowerment and Rights (Global HER) Act, which would permanently repeal the Global Gag Rule. We also worked with our champions in the Senate to introduce the Abortion is Health Care Everywhere Act, which would eliminate the Helms amendment.

We also succeeded at avoiding funding cuts for international family planning and reproductive health programs and the United Nations Population Fund — no small feat, given the emboldened opposition in Congress.

While our focus is on the international sphere, we were not simply bystanders to what was happening in the United States. We partnered with our fellow advocates working domestically to re-establish the federal right to abortion care by endorsing the Women's Health Protection Act, and supporting the Title X domestic family planning program.

Given the mounting threats to bodily autonomy globally and chilling effect U.S. policies have abroad, our best hope for turning the tide is to collectively lead a unified and powerful sexual and reproductive health and rights movement. PAI is proud to help lead the charge.

In addition to hundreds of engagements with congressional staff, PAI's advocacy in Washington, D.C., included:



22

letters signed to
U.S. policymakers



11

pieces of
legislation endorsed



17

policy briefs and
analyses published

Nabeeha Kazi Hutchins, head of PAI, an international reproductive rights group, added in a statement that the 'decision would bolster the anti-abortion movement around the world, derail the progress toward universal access to sexual and reproductive health and rights and violate the agency, autonomy and aspirations of communities across the United States.'

The Washington Post

"Abortion is essential health care, and access to abortion is a fundamental human right. Together we stand in solidarity, not only here in the U.S., but with our sisters, our brothers and communities all around the world."

— Nabeeha Kazi Hutchins,
president and CEO, on the
steps of the U.S. Supreme
Court on May 2, 2022
(Photo by PAI)





HELL
Hath
NO FURY
Like A
WOMAN'S
VOTE
WE WILL PREVAIL

PROUD
to
RO...

ST MIND
OWN...
E HAS
RIGHTS
ST!
M!

BODY
IT'S MY

Abortion is
healthcare

BODIES



Last May, PAI was front and center at the Bans Off Our Bodies march in Washington, D.C., joining thousands of fellow activists protesting the overturning of *Roe v. Wade*. Knowing the outsized impact U.S. policies and funding have on the health and well-being of people globally, we'll continue helping to lead a strong, global movement and fighting for the rights of all.

(Photo by Michelle Frankfurter for PAI)

powering representation

Everyone deserves bodily autonomy — regardless of their age, gender, sexual identity, physical ability or economic status. But protecting those rights takes a well-resourced and unified movement.

That's why PAI focuses on funding and resourcing civil society- and youth-led organizations that can ensure that underrepresented voices are seen, heard and amplified — enabling a multiplier effect of civil society organizations and networks championing rights and effective representation globally.

EMPOWERING INDIGENOUS YOUTH IN MEXICO

PAI and our partner **Observatorio de Mortalidad Materna en México (OMM)** know Indigenous youth can be agents of change — but stigma, language barriers and the elimination of comprehensive sexuality education in schools complicates their ability to access contraceptives. This has led to very high teenage pregnancy rates in some Mexican states like Chiapas, where inequities in sexual and reproductive health information and services abound.

To address this, in 2022 PAI supported OMM to launch Sin Pena Sin Miedo (Spanish for “without shame, without fear”) — a series of podcasts, videos and social media posts created by and for young people on social media platforms such as Facebook and TikTok. The campaign covers topics like adolescent pregnancy and contraceptive methods, as well as access to health services and the right to care. The content is produced in Tzeltal and Tsotsil, two Indigenous languages widely spoken in Chiapas, as well as Spanish.

To ensure these critical messages reach as many young people as possible, OMM is tapping into its network of fellow civil society champions to help spread the word. For example, in partnership with Grupo Estatal para la Prevención del Embarazo en Adolescentes (GEPEA), OMM has been leading efforts to create an information bank where members can easily access and disseminate one another's videos, guides and other materials.

OMM's youth promoters use puppets and other innovative tools to engage other young people in dialogue about sexual and reproductive health and rights.

(Photo by OMM)

OMM works as a connected community of advocates. ... [Being] part of the PAI global network helps our advocacy impact feed into a global movement for change, and our work is further supported and elevated to have a ripple effect through the power of shared voice.

— Dr. Hilda Eugenia Argüello Avendaño,
technical secretariat, OMM





In support of the World Bank/GFF partnership, PAI facilitated a critical dialogue in Accra, Ghana, among more than 70 civil society- and youth-led organizations spanning 35 countries to advance health priorities for women, children and youth.

(Photo by @iamadinkra x @Fooveo)

In 2022, PAI was officially named the NGO Host of the World Bank's Global Financing Facility (GFF), following our efforts since 2018 to support civil society- and youth-led organizations to better engage with global mechanisms and national policymakers to deliver health and rights for all. Supporting the advocacy priorities of more than 550 civil society- and youth-led organizations across 36 countries, this partnership elevates local voices and community-driven accountability mechanisms to achieve sexual, reproductive, maternal, newborn, child and adolescent health and nutrition goals at scale.

EMPOWERING YOUTH ADVOCATES IN MAURITANIA

Mauritanian youth face multiple barriers in accessing contraceptives and other reproductive health services. One of the poorest countries, more than 11% of the population is food insecure, and strong cultural taboos challenge conversations about and access to sexual and reproductive health services.

Until recently, they were also frequently sidelined as leaders in the sexual and reproductive health and rights movement, and not involved in conversations about how to navigate essential change.

To change this paradigm, **PAI provided coalition-building guidance, enabling the creation of OSC GFF Mauritanie**, a nearly 400-member strong coalition developed by Association de Mauritanienne pour la Santé de la Mère et de l'Enfant (AMSME) and Association Mauritanienne d'Aides aux Malades Indigents (AMAMI). Since its inception, OSC GFF Mauritanie has been unlocking young people's potential to meaningfully participate in the GFF process as advocates through trainings, workshops and learning exchanges that PAI is supporting.

This support enabled the bright, young leaders in OSC GFF Mauritanie to score a major win in 2022: The Mauritanian government officially prioritized the health needs of young people for the first time in its GFF investment case. This signals the Mauritanian government's strong commitment to expanding the availability of modern contraceptives, as well as screening and treating sexually transmitted infections, among youth.

powering accountability

PAI knows that without a strong, connected and well-resourced civil society holding decision-makers accountable to the sexual and reproductive health needs of their citizens, government promises can end up being little more than words on paper.

That's why we invest in tools and approaches that enable advocates to demand measurable, sustainable action from their governments. In partnership with 14 organizations across 11 countries, PAI supports a network of nearly 300 regional and local organizations to collaboratively track national commitments to reproductive health. The goal is to inform better policies and funding that actually meet the needs of women, youth and at-risk communities.

TRACKING PROGRESS ON FAMILY PLANNING COMMITMENTS

One of the approaches PAI has supported is the **Motion Tracker**, developed by Ugandan civil society organization **Samasha**. The Motion Tracker is a comprehensive framework that promotes collaboration among advocates, governments, media and other stakeholders to collectively advance progress on governments' family planning commitments.

PAI partnered with Samasha to launch the Motion Tracker across Ethiopia, Indonesia, Kenya and Nigeria in 2019, with the goal of establishing in-country coalitions that could collaboratively drive progress on Family Planning 2020 (FP2020) commitments and strengthen government accountability for meeting their countries' family planning needs.

Indonesian civil society organization Yayasan Cipta Cara Padu's (Cipta) continued engagement with the Motion Tracker over the course of four years enabled transformative policy change in 2022: **Cipta played a pivotal role in shaping and launching the country's commitments for Family Planning 2030 (FP2030)** — a global family planning partnership — by building strong civil society networks and developing effective relationships with government agencies.

The Indonesian government has also recognized the Motion Tracker as an official accountability mechanism for its FP2030 commitments, paving the way for civil society to be at the center of tracking progress and contributing to the achievement of the country's family planning goals.

For us to achieve sexual and reproductive health and rights around the world, we need local, national, regional and global connectivity. Through the Motion Tracker, country advocates are able to translate global commitments into local action — galvanizing partner participation and engagement. As a proud partner of the PAI network of advocates, our work builds and fosters advocacy and accountability holders around this purpose, informing global advocacy priorities and embracing best practices.

— **Cornelia Asiiimwe**,
executive director, **Samasha**

WHAT GETS MEASURED GETS MANAGED IN BENIN

Getting governments to commit to funding family planning is a big step, but advocates literally need to follow the money to ensure that these pledges translate into people actually getting the services and information they need.

That's why PAI has been providing civil society partners across sub-Saharan Africa with tailored technical support and strategic guidance to hold governments accountable for increasing domestic investments in family planning and improving the transparency of family planning budget data.

In Benin, PAI connected two civil society organizations with complementary skill sets to collaboratively track family planning expenditures. **Groupe de Recherche, d'Action et de Formation en Épidémiologie et en Développement's (GRAFED)** expertise in family planning and reproductive health paired well with **Social Watch Benin's** technical know-how on budget and accountability processes.

In 2022, PAI's technical assistance enabled these two champions to drive advocacy that resulted in a 20% increase in the budget for family planning commodities — doubling the 10% per year pledged under Benin's FP2030 commitments and allocating approximately \$555,000 to meet the country's contraception needs.

Through PAI's Government Accountability for Family Planning Budgets initiative, 10 civil society partners led networks of nearly 70 family planning advocates across seven countries to collaborate on tracking government spending for family planning services and contraceptives.



Global initiatives like FP2030 aim to expand access to family planning for the 218 million women who want to avoid pregnancy but are not using a modern method of contraception.

(Photo by Sala Lewis for PAI)

thank you



Members of a women's group in India enjoy a lighthearted moment after a training session

In 2022, the right to bodily autonomy and reproductive health was attacked like never before. But despite these threats, PAI, our network of partners and this global movement remain strong. You are an important part of this movement, and we are grateful for your support in 2022. We still face challenges. But — with you by our side — our movement is unstoppable.

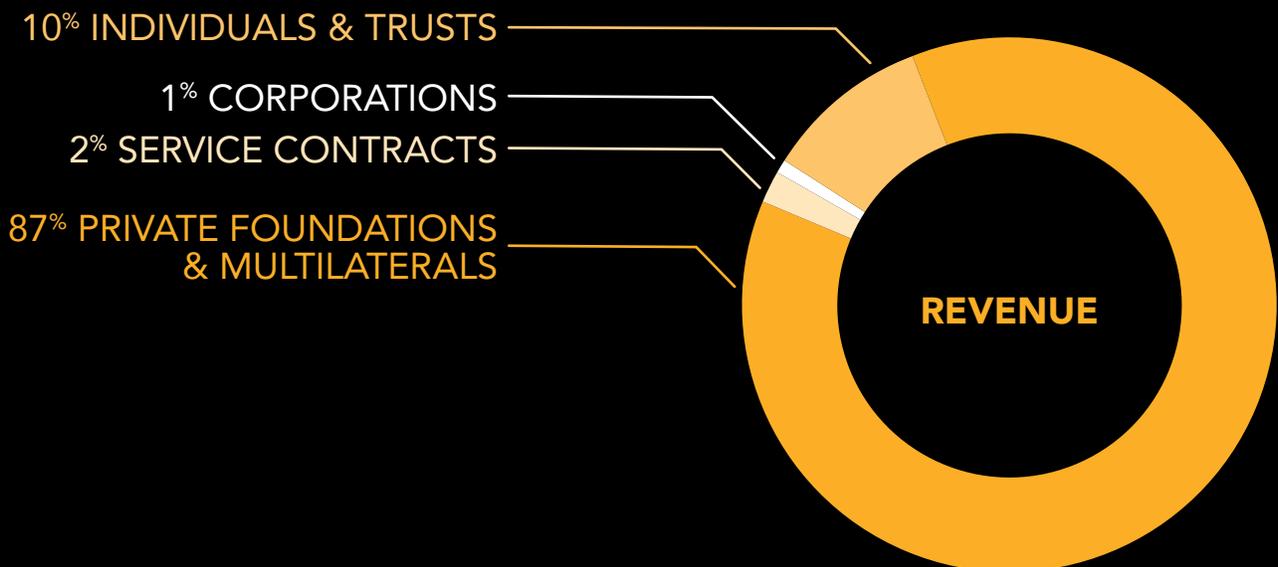
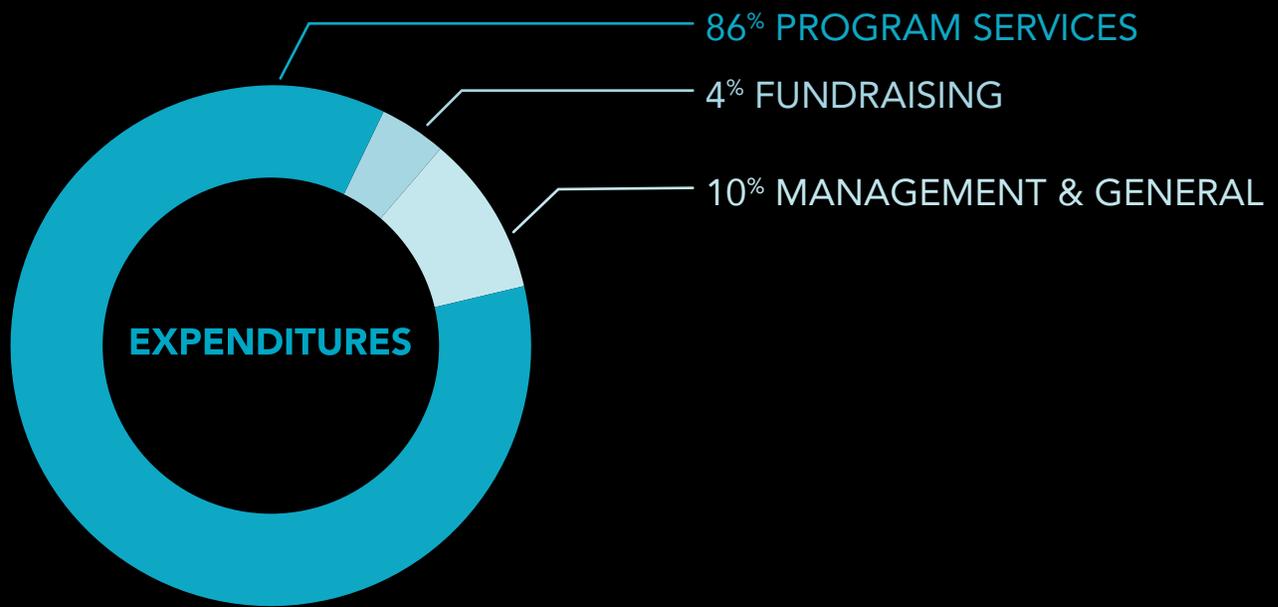


on sexual and reproductive health and rights. (Photo by Sala Lewis for PAI)

Financials

This annual report gives us the opportunity to share how we use the resources provided by our donors to make our work possible. Accountability and transparency are important at PAI. We value the trust and commitment of our donors, and we strive every day to maximize the impact of your support.

To see the complete PAI 2022 Audited Financial Statements, please visit pai.org/about/financials.



Leadership

BOARD OF DIRECTORS

Nabeeha Kazi Hutchins

President and CEO

Neeraja Bhavaraju

Board Chair

Ada Williams Prince

Vice Chair (THROUGH DECEMBER 2022)

Nancy Deck

Secretary

Suellen Lambert Lazarus

Treasurer (THROUGH JUNE 2022)

Luis Guardia

Treasurer (FROM JUNE 2022)

Karla Berdichevsky Feldman, M.D.

Kimberly C. Brooks (THROUGH JUNE 2023)

Angela Bruce-Raeburn

Barbara Camens, J.D.

Patricia Fairfield, Ph.D.

Sujata Lamba

Elizabeth Lule, Ph.D. (THROUGH JUNE 2022)

Tammy Palmer

EMERITUS MEMBERS

Pouru Bhiwandi, M.D.

Sharon L. Camp, Ph.D.

The Honorable William H. Draper III

Thomas Lovejoy (DECEASED)

Phyllis Tilson Piotrow, Ph.D.

Nafis Sadik, M.D. (DECEASED)

EXECUTIVE LEADERSHIP TEAM

Nabeeha Kazi Hutchins

President and CEO

Cydney Bunn

Chief Operating Officer

Kadeem Brown

Vice President of Finance

Christina Wegs

Vice President of Global Programs and Advocacy



PAI
pai.org

1300 19th Street NW, Suite 200
Washington, DC 20036-1624, USA
+1 (202) 557-3400

Members of a women's group in Rabai, Kenya, gather after a family planning discussion led by PAI partner Kenya Muslim Youth Development Organization (KMYDO).

(Photo by Allison Shelley for PAI)